

# ROGERS CITY



### Core Question

What are the key barriers to small harbor economic, social and environmental sustainability and what tools would help small harbor managers create more stability?







### **Project Outcomes**

- Development of a placemaking strategy and economic analysis for coastal communities to use to ascertain the financial viability of their harbor/waterfront
- Establishment of a toolkit for small harbors including case studies on how the model was developed and applied
- Summary report, presentation, case study fact sheets, and a website that will assist communities in their planning efforts





Michigan Sea Grant helps to foster economic growth and protect Michigan's coastal, Great Lakes resources through research, education and outreach.





















David Larkin Knight, LLC



# Case Study Development and Placemaking Design Charrettes

- Four communities were selected for in-depth case study analyses and two communities are giving feedback on a draft toolkit.
- National Charrette Institute (NCI) charrette model conducted in collaboration with Lawrence Tech, Michigan Sea Grant and MSU Extension.
- Communities were selected based on harbor type, community type (suburban, city, downtown), population size, and current economic condition.
- At-least one community from each of the four Great Lakes bordering Michigan.



# ROGERS CITY SMALL HARBOR SUSTAINABILITY DESIGN CHARRETTE PROCESS





## Community Engagement Timeline

- Initial Community Vision Meeting September 14, 2016
  - Rogers City Theater
- Three Day Community Charrette October 25-27
  - Presque Isle District Library Community Meeting Room
  - Public Input Workshop (Oct 25: 6:00pm 8:00pm)
  - Preferred Option Public Open House (Oct 26: 6:00pm 8:00pm)
  - "Work In Progress" Community Presentation (Oct 27: 4pm 6pm)
- Final Community Presentation January 23, 2017
  - Rogers City Theater
- Project Ends February 2017
- Final Project Outcomes and Guidebook Dissemination



# Initial Visioning Session: September 14, 2016







# Assets

What brings boaters, residents, and visitors to Rogers City?



# Assets





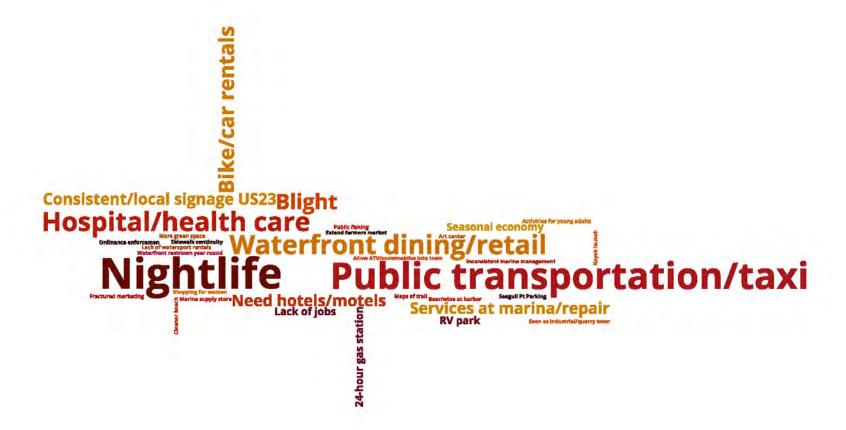
# Weaknesses/Barriers

What is stopping Rogers City from being **the** destination on Lake Huron?

What are the barriers to having a sustainable community, harbor and waterfront?



# Weaknesses/Barriers





# Connections

How can we improve the link between downtown, the marina, and the lake?



# Connections

Wayfinding signs

Narketing area assets

Marketing area assets

Mark

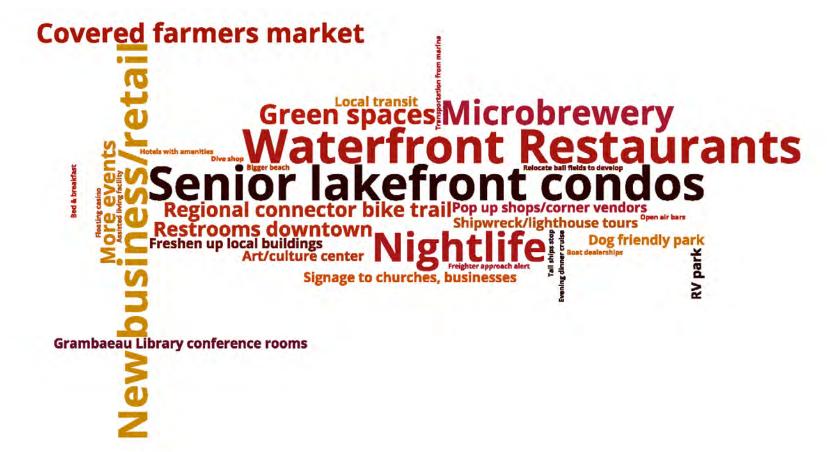


# Vision for the Future

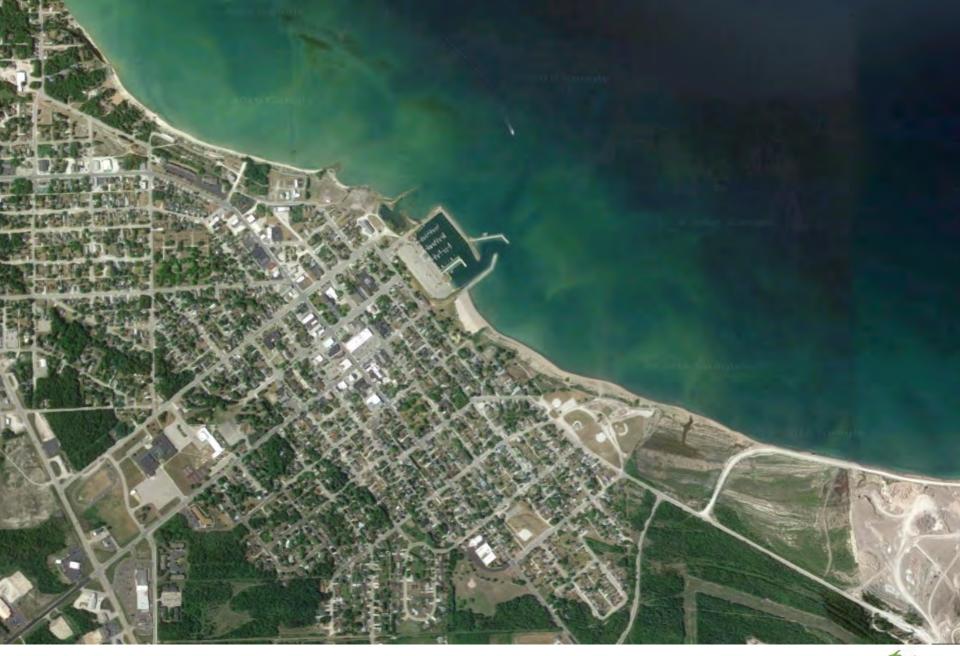
Picture Rogers City in 20 years. What has changed for the better?



# Vision for the Future













### **DAY 1: DESIGN CHARRETTE**



## Goal for First Night

Building on information from previous session, diagram your ideas on paper.

Think through issues raised, and turn those into ideas for physical improvements.



### **Group Exercise**

- Break into groups
- Brainstorm and draw:
  - What are the priority improvements for waterfront/harbor area?
  - O Where should they be located?
  - O Where are connections needed?
  - O How can we be a year-round community?
  - O How do we best tell the story of Rogers City?
- Present ideas back to larger group











### **DAY 2: DESIGN CHARRETTE**



# Technical Meetings & Existing Plan Review

- Community Leadership Team
- Harbor Advisory Committee
- Parks and Recreation Committee
- "Super Pos" Committee
- Engineering and Department of Public Works (DPW)





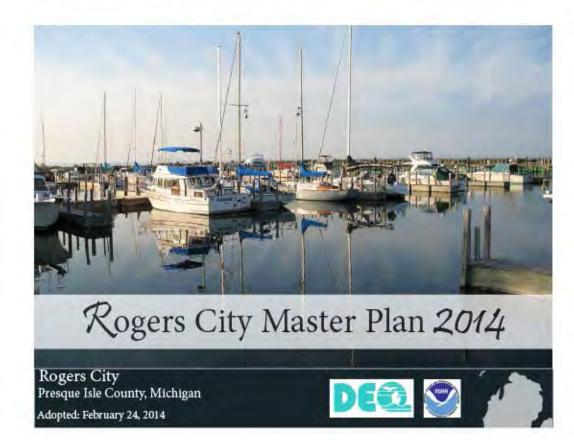


### **EXISTING PLAN REVIEW**

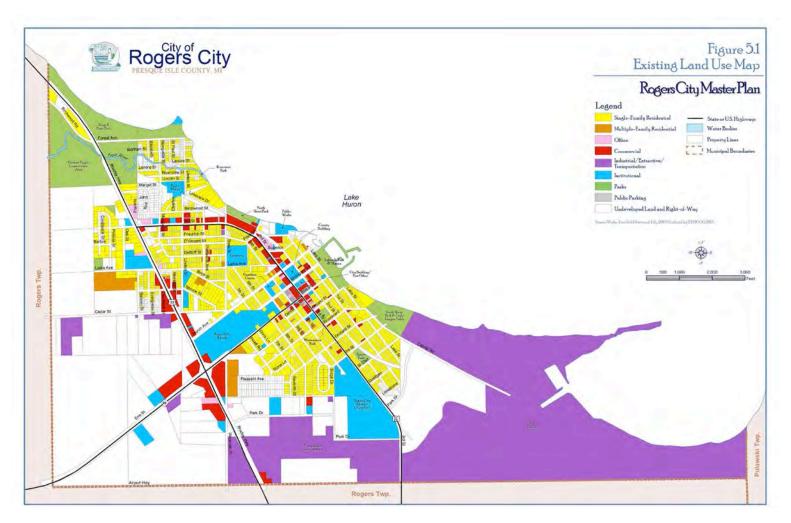






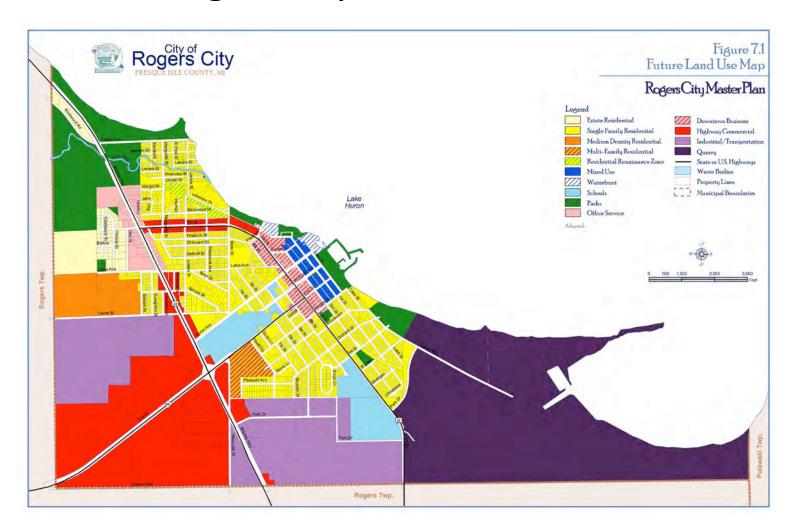


### Rogers City Master Plan 2014





### Rogers City Master Plan 2014





#### Rogers City Facilities/Connections





# Community Character and Quality of Life

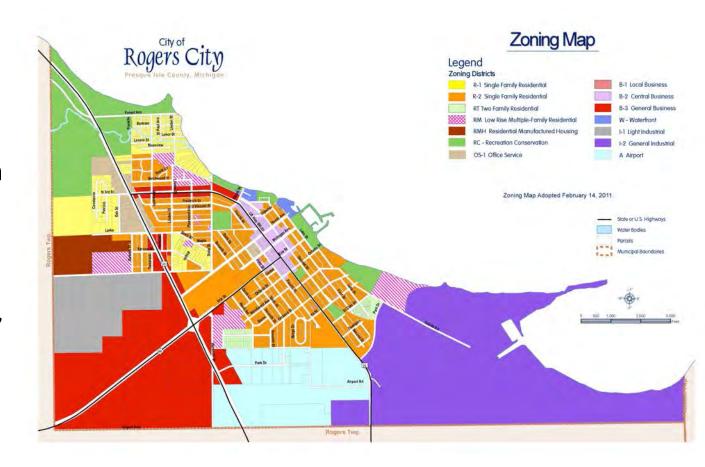
- Goal 1: Maintain and enhance the overall quality of life in Rogers City
  - Placemaking
  - Balance future growth and development + small town character

- Goal 2: Maintain and enhance the appearance and character of RC
  - Enhance community gateways, parks and streets
  - Maintenance and upgrades
  - Protect and preserve local history



# Planning, Zoning and Community Development

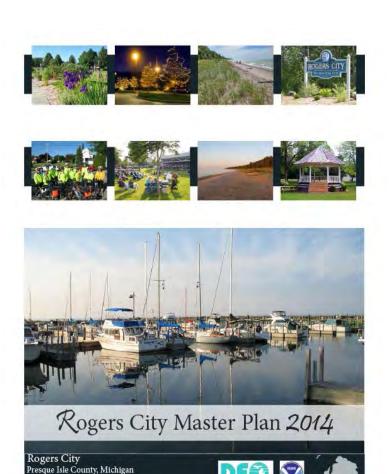
 Goal 2: Guide development that meets the long-term needs of the community (protect existing development, preserve community character...)





# Transportation, Infrastructure and Public Services

 Goal 1: Improve and maintain transportation systems, community facilities, programs, public utilities, and telecommunications



pted: February 24, 2014



# Natural, Cultural and Recreational Resources

- Goal 1-2: Conserve, protect and maintain environmental/cultural resources
  - Intensity of development
  - Identify and address pollution problems
  - Identify and protect desirable open space areas, scenic vistas...
  - Support/promote cultural resources of the City

- Goal 3:Maintain and improve recreational facilities and activities
  - Huron Sunrise Trail
  - Community RecreationPlan



#### **Housing**

- Goal 1: Suitable housing opportunities for all income levels and age groups, including year-round residents and seasonal residents
  - Mix of housing

#### **Economic Development**

- Goal 1: Retention of existing businesses, establishment of new commercial uses and redevelopment of vacant buildings
- Goal 2: Develop and promote the growth of a diverse industrial economic base
- Goal 3: Market Rogers City area as a tourism destination



#### Community Recreation Plan (2014)

- Goal A: Sustain a Continued Planning and Implementation Process
  - Open-to-the-waterfront charm
  - Involvement of private sector
  - Encourage development of public plans for recreational use
- Goal B: Develop and Maintain Recreation Facilities
  - Variety of opportunities
  - Residents and tourists
  - Unified image for the region



#### Community Recreation Plan (2014)

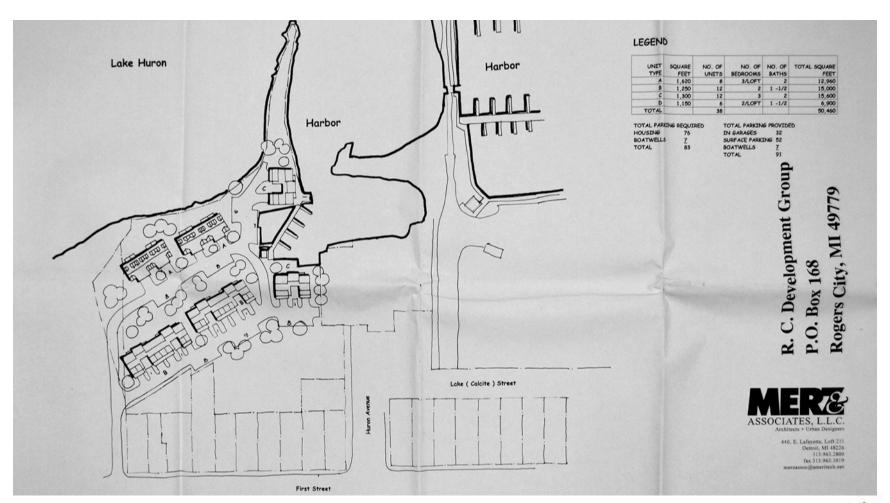
- Goal C: ... Funding Sources...
  - General obligation bonds (revenue bonds, special assessment districts)
  - Grant and loan opportunities (MNRTF, Land and Water Conservation Fund, Brownfields Redevelopment, CZM)
  - Local donations



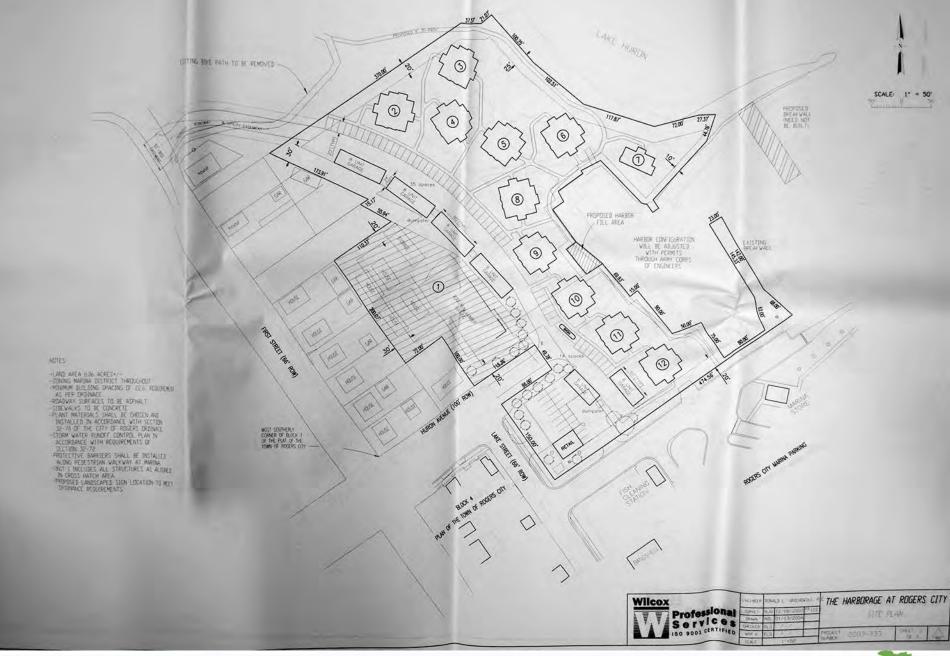
#### Prior Visioning and Feasibility Studies



#### Harbor Condos Site Plan (2004)









#### RV Park Feasibility Study (2003)





### Rogers City Waterfront Prior Visioning

- Downtown Rogers Redevelopment Master Plan (2016)
- Walkability Study Complete Streets



#### PREFERRED ALTERNATIVES



### Presentation of Alternatives and Dot Voting



Small green dot = Like this component



 Red dot = Uncomfortable with this component/alternative















#### Alternative 1









Rogers City Small Harbor Sustainability Design Charrette October 25-27, 2016

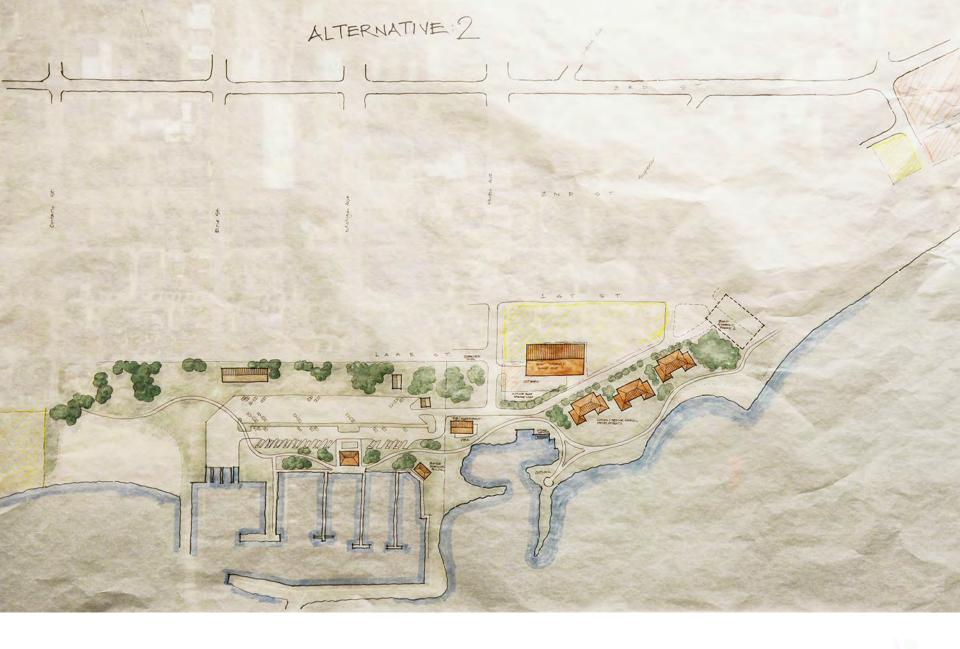
Alternative 1 :\_

Harbor/Waterfront Edge Driver	WATER FRONT PARK AT MARINA; MIXED USE RESIDENTIAL
Land-use	- PUBLIC PARK AND BOATER FACILITIES AT MARINA  - MARINE SANCTUARY VISITOR CENTER  - KAYAK LAUNCH AND NATURAL HARBOR  - SENIOR HOUSING AND MULTI UNIT RESIDENTIAL  - MARINA SUPPORT BUILDINGS
Connectivity	- GREEN BOULEVARDS TO DEWNTOWN HYRON SUNRISE TRAIL THROUGHT ITE
Economic Development	- INCREASED TAX BASE; INCREASED LOCAL SPENDING; INCREASED TOURIST SPENDING
Natural Systems	- GREEN INFRASTRUCTURE ALONG HURON AND MICHIGAN
tocal Precedent(s)	
Engineering Consideration	- MAJOR ROAD IMPROVEMENTS TO MARINA  - MAJOR UNDERGROUND INFRASTRUCTURE IMPROVEMENTS (WATER, SANITARY, SEWER) TO SITE  - IT / CABLE / ELECTRICAL IMPROVEMENTS TO SITE

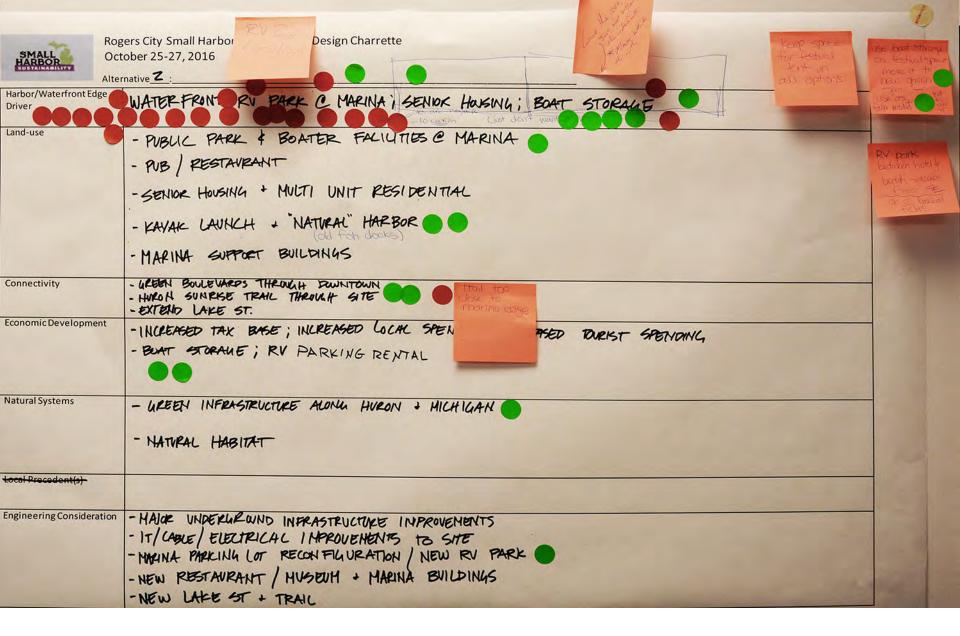


#### Alternative 2









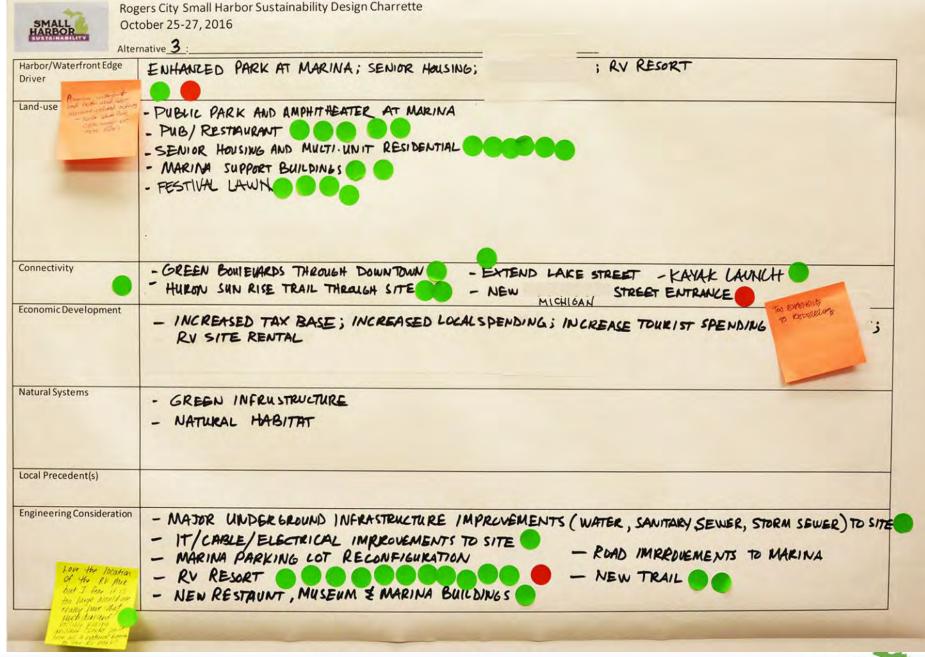


#### Alternative 3











## DAY 3: SUSTAINABLE SMALL HARBORS DESIGN CHARRETTE

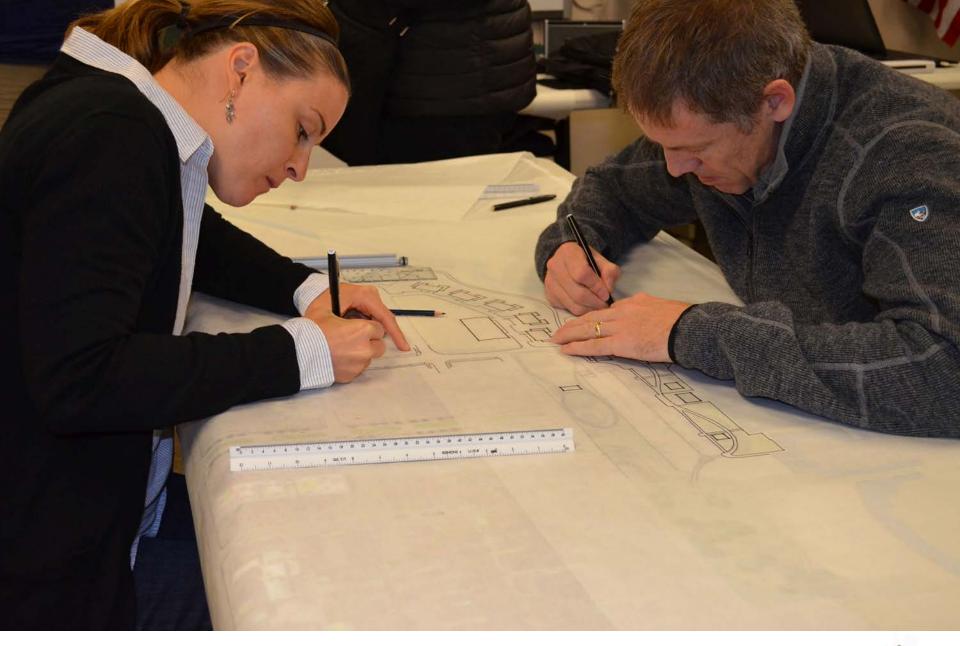


## Developing The Preferred Design Alternative











### Rogers City 2036



















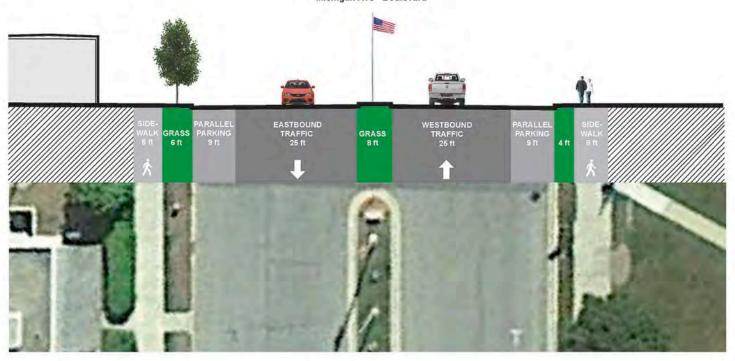








#### EXISTING STREET SECTION Michigan Ave - Boulevard



# Michigan Ave - Boulevard | SIDE- WALK GRASS & FARALLEL PARKING TRAFFIC 14 ft 30 ft 14 ft 9 ft 4 ft 8 ft 15 ft 16 ft 16

**EXISTING STREET SECTION** 

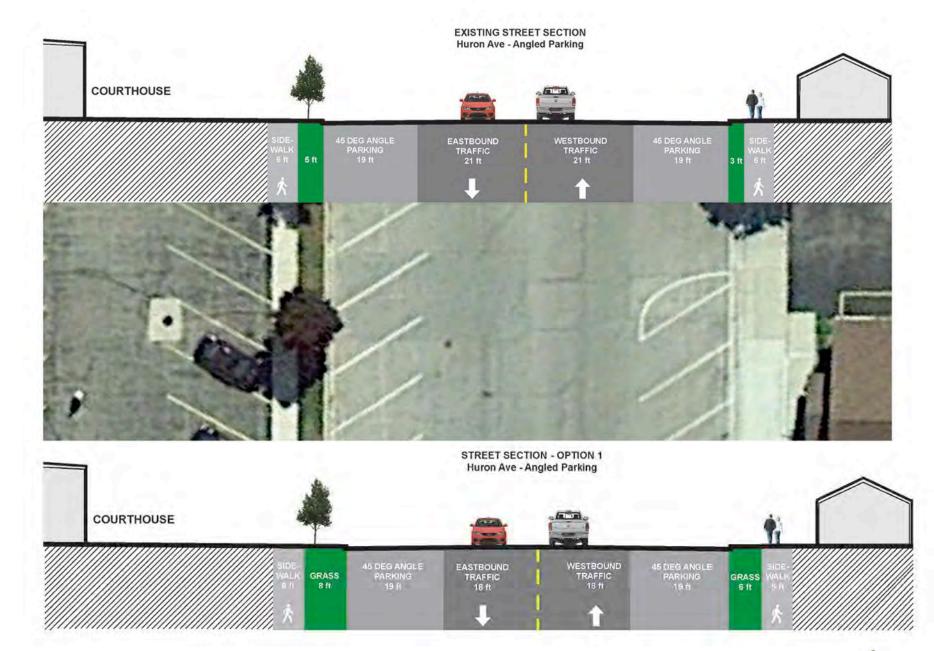
































## Funding & Implementation

#### Implementation in two key steps

- 1) Funding Improvements
- 2) Capturing Value

#### **Funding Options**

Public funding

Explore financing opportunities from the local, state or federal government, including grants or loans supported through general fund revenue, bonds or indirectly through taxes.

Foundation funding and local champions



### Possible Funding Sources

#### Federal

- Coastal Zone Mgt. Funds (Commerce/NOAA)
- Boating Infrastructure Grants (US Fish & Wildlife)
- Land and Water Conservation Fund State and Local Assistance Program (National Park Service)
- EPA Brownfields

#### State

- Natural Resource Trust Fund Grants DNR
- Recreation Passport Grants DNR
- Transportation Alternatives Program (Michigan DOT)
- DNR Waterways
- DEQ Brownfields
- Michigan Economic Development Corporation
- Aquatic Habitat Grand Program DNR
- Michigan Housing Development Authority



### Possible Funding Sources

- County
  - Brownfield Authority
  - Presque Isle County
- Local
  - Increased Taxes (Sales, Property, Income, Room Tax)
  - Increased Tax Base (More Residents)
  - Slip Fees
  - Launch Fees
- Private
  - Family / Local / Statewide / National Foundations
  - Community Foundations
  - Other Corporations / Businesses



# Community Foundation for Northeast Michigan



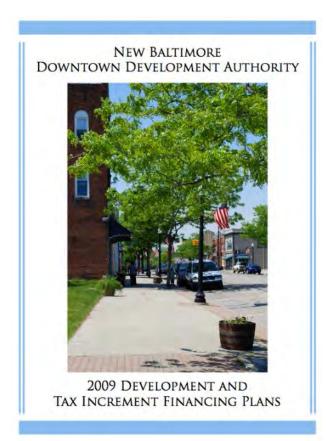
#### **Vision Statement**

We build strong, vibrant and sustainable communities through the power of everyone's giving.



#### Local Mechanisms for Value Capture

- Water Resources Tax Improvement Finance Authority
  - TIF Definition: a public financing method that is used as a subsidy for redevelopment, infrastructure, and other community-improvement projects. Through the use of TIF, municipalities typically divert future property tax revenue increases from a defined area or district toward an economic development project or public improvement project in the community. (Source: Wikipedia)
- Marine Investment Fund
  - Definition: Fund set up to receive revenue from fees for non-marine use within a designated overlay zone (i.e., non-marine users pay to help offset working waterfront infrastructure improvements).
    - For more detail see: Case Study of Portland, Maine: Balancing Maritime Uses and Waterfront Diversification Through Municipal Zoning (Source: National Working Waterfronts Network)
- Offer tax incentives to reward the type of development you seek.





#### **Local Champions**

- Seek out public/private partnerships to facilitate access to a wide range of funding sources.
- Establish non-profit organizations in support of working waterfronts to improve access to funding sources and reap tax benefits.
- Create new and use existing trade associations in support of working waterfront initiatives.
- Team RC ("Super Pos")



## Marketing and Branding



# Explore Linkages between Thunder Bay NMS and Great Lakes Lore Maritime Museum

- Context of "Rogers City 2036" Museum, starting with new Thunder Bay National Marine Sanctuary signage
- Continue collaboration on shared events and promotion (e.g., Thunder Bay International Film Festival)











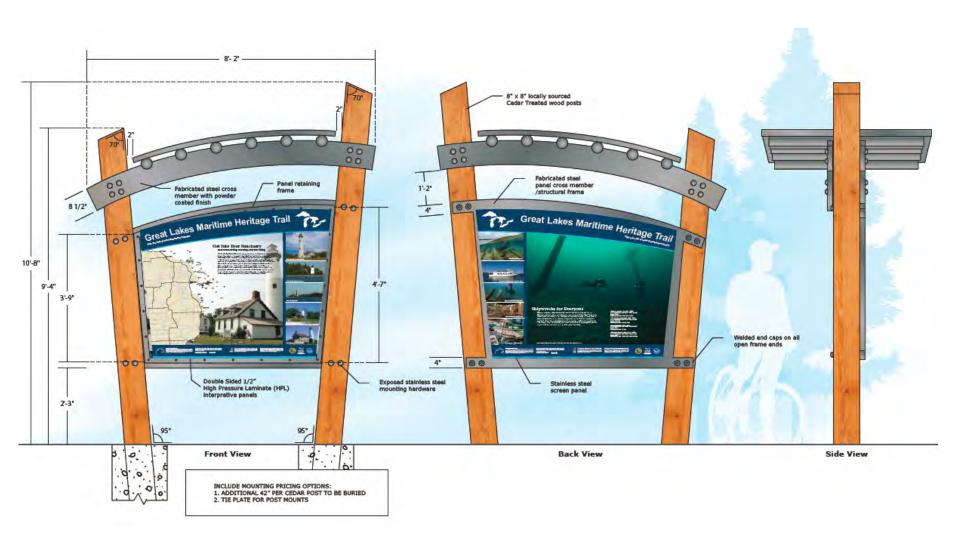


#### Great Lakes Maritime Heritage Trail









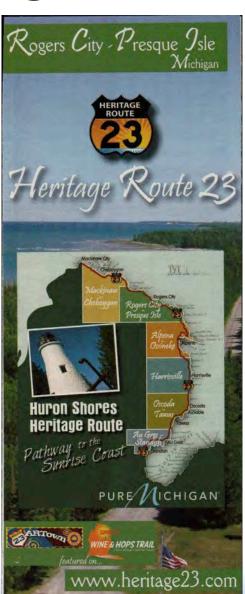


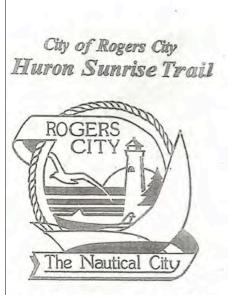
## Linkages with Regional Efforts

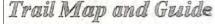


Northeast Michigan Council of Governments (NEMCOG)









This trail was constructed with financial assistance from the Michigan Natural Resources Trust Fund and the Michigan Department of Transportation

Trail guide provided by:
Rogers City Parks Commission
193 East Michigan Avenuse
Rogers City, MI 49779
(989) 734-2191

www.rogerscity.com



Forty Mile Point Lighthouse



USGS Hammond Bay Biological Station



#### Clean Marina Certification

## Rogers City Marina became a certified Michigan Clean Marina in December 2016!

- Voluntary certification-based program to reduce the environmental impact of the marina.
- Benefits include access to promotional materials, press releases and recognition in boating guides and online.
- For more information, see: michigancleanmarina.org







Rogers City Marina added 2 new photos.

We are honored to have been recently certified as a Michigan Clean Marina Program! As a Clean Marina, we dedicate ourselves to maintaining and improving Michigan's waterways.

For more information on Clean Marina, please follow this link: http://www.miseagrant.umich.edu/michigan-clean-marina-prog.../



Michigan Clean Marina Program shared Rogers City Marina's nost

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Congratulations to Rogers City Marina, and welcome to the Clean Marina program!



#### Questions?

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