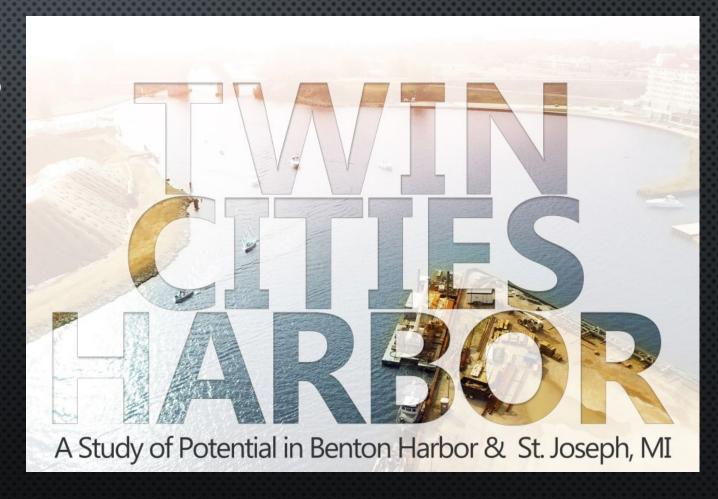
TWIN CITIES HARBOR

HARBOR OVERVIEW

- RECENT PAST
- PRESENT
- NEAR FUTURE
- ROAD BLOCKS
- CALL TO ACTION

2015-2016 TWIN CITIES HARBOR: A STUDY OF POTENTIAL IN BENTON HARBOR & ST. JOSEPH

• RELEASED FEB 2016



June 2016 - Twin Cities Harbor Conservancy
Established

TWIN CITIES HARBOR CONSERVANCY MEMBERSHIP

BENTON HARBOR: MAYOR, CITY MGR, OFFICE OF COMMUNITY DEVELOPMENT

St. Joseph: Mayor, City Commissioner

St. Joseph Charter Twsp: Township Board

BERRIEN COUNTY: COMMUNITY DEVELOPMENT

OTHERS: CORNERSTONE, PRAIRIE REAL ESTATE, LAKELAND HEALTH, GOVERNOR'S OFFICE, HARBOR SHORES, MDOT, WHIRLPOOL, SWMPC, MGSSLC

HARBOR CONSERVANCY PURPOSE

- SAFE PLACE FOR DIFFICULT CONVERSATION
- CONVENER DIALOGUE DRIVER
- STRATEGY CREATOR
- INSTRUCTIVE DATA STEWARD
- NOT COMMAND & CONTROL CENTER

Need for Common Vision Identified — May 2017

AGREEMENT FOR HARBOR CHARRETTE — DECEMBER 2017

CHARRETTE - SEPT/OCT 2018

THE PRESENT

Collaborative Multi-Community Harbor Vision

DOWNTOWN MASTER PLANNING IN CITY OF ST. JOSEPH

Master Plan Process in City of Benton Harbor Dynamic Partnership w/Lansing

FUTURE – NEAR TERM

- Opportunities: Formalized/Institutionalized Vision
- Insert Collective Vision into Formal Planning Documents (master plans, downtown plans)
- Establish Common Zoning Approach in Local Zoning Ordinances
- CREATE A "UNI-GOV" ENTITY

CHALLENGES ARE...

• GENERATIONAL, COMPLEX, MULTI-JURISDICTIONAL, PUBLIC & PRIVATE, EVERYONE'S...&...NO ONE'S

TO MANAGE/GOVERN COLLECTIVELY, YOU MUST GIVE UP SOME AUTONOMY – TAKES SKILL & DIPLOMACY

 Must Build a Structure that Anticipates & Actively Manages Disagreements — They WILL Happen

DOES STATE ENABLING LEGISLATION EXIST TO SUPPORT THE "UNI-GOV" WE NEED?

• RESEARCH SUGGESTS — MAYBE NOT

A TOO-NARROW FOCUS ON DREDGING

• MEANS WE MISS THE CHANCE TO FULFILL THE VISION

THE CHALLENGE TRANSCENDS ELECTORAL CYCLES

• THE "LONG VIEW" IS HARD TO SELL, DIFFICULT TO SUSTAIN

CALLTO ACTION

Prioritize The Harbor — Give Leaders on Front Lines Air Cover

- Establish Diverse Leadership Voice Be Clear & Decisive
- RECOGNIZE OUR STEWARDSHIP OF A PRECIOUS ASSET
- LEAD & TAKE RESPONSIBILITY

CALLTO ACTION

CREATE A "UNI-GOV" SOLUTION

- Write Legislation that Matches the Need
- Lobby our Legislators Get it Passed in State Legislature

FACILITATE THE LOCAL CONSTRUCTION OF A "UNI-GOV" BODY

- SUPPORTS, ANTICIPATES, & MANAGES DISAGREEMENTS
- ROBUST ENOUGH TO FULFILL THE PROMISE OF THE SHARED HARBOR VISION

CALL TO ACTION

EMBRACE THE VISION – SYSTEMATICALLY ACT ON IT CLEARLY DEFINE WHAT ACTION IS

- WHAT MUST BE DONE?
- PRIORITIZE OUR ACTIONS WHEN SHOULD THEY HAPPEN?
- WHO IS RESPONSIBLE FOR EACH ACTION?